## **CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2013 and 2012** 

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# International Rivers Network and Fund for International Rivers

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Dedicated to Nonprofit Organizations

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## **INDEPENDENT AUDITORS' REPORT**

Board of Directors International Rivers Network and Fund for International Rivers Berkeley, California

#### Report on the Financial Statements

We have audited the accompanying consolidated financial statements of International Rivers Network and Fund for International Rivers, which comprise the consolidated statement of financial position as of December 31, 2013 and 2012 and the related consolidated statements of activity, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

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Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of International Rivers Network and Fund for International Rivers as of December 31, 2013 and 2012, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Certified Public Accountants

Oakland, California

April 25, 2014

# International Rivers Network and Fund for International Rivers

## Consolidated Statement of Financial Position December 31, 2013 and 2012

## Assets

Assets				
		2013		2012
Current Assets				
Cash and cash equivalents	\$	1,395,353	\$	729,222
Certificates of deposit		300,941		300,406
Investments (Note 3)		499,364		524,240
Accounts receivable		2,228		49,620
Pledges and grants receivable (Note 5)		749,055		699,060
Prepaid expenses		62,831		16,927
Total current assets		3,009,772		2,319,475
Pledges and grants receivable - non current (Note 5)		161,300		200,000
Property and equipment, net (Note 6)		79,328		177,567
Deposits		39,771		177,507
.1		33,771		12,391
Total Assets	\$	3,290,171	\$	2,709,633
Liabilities and Net Assets				
Current Liabilities				
Accounts payable and accrued expenses	\$	27,976	\$	34,178
Accrued vacation and sabbatical	φ	117,936	Ф	143,846
Grants payable		117,930		24,000
Total Liabilities		145,912		202,024
		1 13,712		202,024
Commitments and Contingencies (Notes 8 and 9)				
Net Assets				
Unrestricted				
Undesignated		748,329		742,491
Board-designated reserve		430,000		12,151
Total unrestricted net assets		1,178,329		742,491
Temporarily restricted net assets (Note 10)		1,965,930		1,765,118
Total Net Assets		3,144,259		2,507,609
		, ,		-5 1000
Total Liabilities and Net Assets	\$	3,290,171		2,709,633

International Rivers Network and Fund for International Rivers

Consolidated Statement of Activities For the Years Ended December 31, 2013 and 2012

		2013			2012	
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total
Support and Revenue				:		
	E	1		•		
Foundation and corporate grants	<i>A</i>	\$ 1,8//,//8	\$ 2,/19,859	<b>₽</b>	\$ 952,783	\$ 952,783
Donations	77,970	45,395	123,365	526,034	19,075	545,109
Special events, net (Note 11)	8,644		8,644	51,828		51,828
In-kind contributions (Note 12)	26,113	i	26,113	3,287		3,287
Total support	954,808	1,923,173	2,877,981	581,149	971,858	1,553,007
Revenue						
Contract revenue	8,475		8,475	6,697		6,697
Interest	22,518		22,518	17,126		17,126
Realized gains	16,608		16,608	3,697		3,697
Unrealized gains	50,308		50,308	18,785		18,785
Sales	٠		•	29		29
Miscellaneous	5,515		5,515	11,545		11,545
Total revenue	103,424		103,424	57,879	1	57,879
Net assets released from donor restrictions (Note 10)	1,722,361	(1,722,361)	•	2,018,338	(2,018,338)	1
Total support and revenue	2,780,593	200,812	2,981,405	2,657,366	(1,046,480)	1,610,886
Expenses						
Program	1,688,240		1,688,240	1,736,330		1,736,330
General and administrative	348,844		348,844	334,108		334,108
Fundraising	307,671	:	307,671	266,574		266,574
Total expenses	2,344,755	•	2,344,755	2,337,012		2,337,012
Change in net assets	435,838	200,812	636,650	320,354	(1,046,480)	(726,126)
Net Assets, beginning of year	742,491	1,765,118	2,507,609	422,137	2,811,598	3,233,735
Net Assets, end of year	\$ 1,178,329	\$ 1,965,930	\$ 3,144,259	\$ 742,491	\$ 1,765,118	\$ 2,507,609

See Notes to the Financial Statements

# International Rivers Network and Fund for International Rivers

## Consolidated Statement of Cash Flows For the Years Ended December 31, 2013 and 2012

	2013		2012
Cash flows from operating activities:			
Change in net assets	\$ 636,650	\$	(726,126)
Adjustments to reconcile change in net			, , ,
assets to cash (used) provided by operating activities:			
Depreciation expense	112,956		40,896
Donated investment securities	96.0		(229,757)
Realized gains	(16,608)		(3,697)
Unrealized gains	(50,308)		(18,785)
Changes in assets and liabilities:	` , ,		(,
Accounts receivable	47,392		(41,205)
Pledges and grants receivable	(11,295)		287,686
Prepaid expenses	(45,904)		837
Deposits	(27,180)		(1,633)
Accounts payable and accrued expenses	(6,202)		13,654
Accrued vacation and sabbatical	(25,910)		(4,202)
Payroll taxes due	-		(20,572)
Grants payable	(24,000)		20,000
Net cash provided (used) by operating activities	589,591		(682,904)
Cash flows from investing activities:			
Purchase of property and equipment	(14,717)		(8,364)
Purchase of certificates of deposit and investments	(227,041)		(592,422)
Proceeds from the sale of investments	318,298		225,380
Net cash provided (used) by investing activities	76,540	_	(375,406)
Change in cash and cash equivalents	 666,131		(1,058,310)
Cash and cash equivalents, beginning of year	729,222		1,787,532
Cash and cash equivalents, end of year	\$ 1,395,353	\$	729,222

International Rivers Network and Fund for International Rivers

Consolidated Statement of Functional Expenses For the Year Ended December 31, 2013

		Program	ram			Total	g	General and				
	Com	Communications	Ű	Campaigns		Program	Adn	Administrative	Fu	Fundraising		Total
Salaries	€9	97,684	€9	779,644	<del>6/3</del>	877,328	6/9	192,613	<del>69</del>	172,134	<del>69</del>	1,242,075
Employee benefits		7,975		80,035		88,010		20,908		16,989		125,907
Payroll taxes		8,293		49,763		58,056		16,523		15,361		89,940
Total personnel		113,952		909,442		1,023,394		230,044		204,484		1,457,922
Grants				47,399		47.399		29		9)		47 300
Legal fees		1,125		8,896		10,021		3.594		109		13.615
Accounting fees		şa		nt.		3(*)		23,152		ı		23,152
Other fees for service		11,349		159,753		171,102		14,168		16,761		202,031
Advertising and promotion		9		1,337		1,343		410		1,610		3,363
Supplies		845		14,820		15,665		2,753		1,781		20,199
Telephone		308		9,410		9,718		1,257		482		11,457
Postage and shipping		12,702		5,423		18,125		513		13,532		32,170
Equipment rental and maintenance		91		1,708		1,799		2,588		275		4,662
Copy and printing		12,268		14,535		26,803		287		17,698		45,088
Information technology		520		3,580		4,100		553		220		5,223
Occupancy		10,181		107,883		118,064		18,177		17,354		153,595
Travel and meals		1,260		104,162		105,422		2,117		7,627		115,166
Conferences, conventions, meetings		1,490		26,790		28,280		793		662		29,735
Insurance		155		1,275		1,430		2,875		270		4,575
Dues, licenses, other fees		7,618		12,486		20,104		3,016		8,474		31,594
Depreciation		9,201		72,302		81,503		15,498		15,955		112,956
Professional fees, in-kind		ı		٠.		•		25,685		90		25,685
Supplies, in-kind		428		•		428		*		96		428
Interest		æ		Ī		•		26		104		26
Staff training		78		3,462		3,540		1,038		136		4,714
Total expenses	↔	183,577	جه	1,504,663	S	1,688,240	<del>6/3</del>	348,844	<del>5</del>	307,671	643	2,344,755

See Notes to the Financial Statements

International Rivers Network and Fund for International Rivers

Consolidated Statement of Functional Expenses For the Year Ended December 31, 2012

		Program	Tam			Total	Ğ	General and				
	Comr	Communications	ပ္မ	Campaigns		Program	Adı	Administrative	된	Fundraising		Total
	69	79,866	€	805,617	<del>6/3</del>	885,483	<del>6/3</del>	210,578	69	164,306	€9	1,260,367
		8,037		93,130		101,167		33,083		18,352		152,602
		6,530		61,048		67,578		18,938		13,217		99,733
		94,433		959,795		1,054,228		262,599		195,875		1,512,702
		Ė		113,520		113,520		•				113.520
		•		15,899		15,899		•		11.7		15,899
		Ī		1,768		1,768		21,728		ı		23,496
		7,812		160,410		168,222		7,270		15,701		191,193
Advertising and promotion		6		168		177		733		1,019		1,929
		1,739		21,710		23,449		3,609		2,925		29,983
		250		10,308		10,558		1,115		593		12,266
		4,152		5,910		10,062		295		4,325		14,682
Equipment rental and maintenance		165		2,887		3,052		1,975		338		5,365
		11,137		22,955		34,092		238		12,072		46,402
Information technology		300		3,593		3,893		616		469		4,978
		7,089		98,633		105,722		21,119		15,646		142,487
		227		107,847		108,074		1,130		2,808		112,012
Conferences, conventions, meetings		86		33,564		33,662		578		1,076		35,316
		105		1,146		1,251		2,685		216		4,152
Dues, licenses, other fees		5,553		9,748		15,301		1,834		8,757		25,892
		2,087		28,894		30,981		5,631		4,284		40,896
		(#)		1,077		1,077		ı				1,077
		E		90		ı		591		1		591
		79		1,263		1,342		362		470		2,174
	6-5	135,235	S	1,601,095	<del>⇔</del>	1,736,330	€>	334,108	es.	266,574	€9	2,337,012

See Notes to the Financial Statements

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

### **NOTE 1: NATURE OF ACTIVITIES**

International Rivers Network (IRN) is a California nonprofit public benefit organization founded in 1986 and located in Berkeley, California. Fund for International Rivers (FIR) is a California nonprofit public benefit organization founded in 2006 as a supporting organization of IRN and under the control of IRN, collectively referred to as the "Organization". The Organization's offices are located in Berkeley, California and its activities are primarily supported by private grants and contributions.

IRN is dedicated to developing and assisting global grassroots movements to protect rivers and watersheds for the people and ecosystems dependent upon them. Its programs include:

Campaigns – IRN has built up a network of citizens' organizations and technical experts in different countries who are working to protect freshwater resources, endangered ecosystems and indigenous peoples worldwide. Together with the members of this network, the Organization implements a range of programs to directly impact how water resources are viewed and managed around the world. IRN publicizes the corruption and secrecy surrounding large-scale water projects and promotes open public participation in each one of the campaigns. IRN operates an information clearinghouse to monitor the threats to the world's rivers and freshwater resources and the alternative management strategies.

Communications – IRN publishes a newsletter, reports and books for use by civil society groups around the world, and communicates with media, governments, corporations, and the public about threats to rivers and alternatives to large dam development.

## **NOTE 2: SIGNIFICANT ACCOUNTING POLICIES**

#### **Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

#### **Basis of Presentation**

The Organization presents information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The three classes are differentiated by donor restrictions.

Unrestricted net assets – consist of resources which have not been specifically restricted by a donor. Unrestricted net assets may be designated for specific purposes by the Organization or may be limited by contractual agreements with outside parties.

Temporarily restricted net assets – represent contributions whose use is limited by donor-imposed stipulations that expire by the passage of time or can be fulfilled and removed by actions of the Organization pursuant to those stipulations.

Permanently restricted net assets - represent contributions whose use is limited by donor-imposed stipulations that require the gift to be invested in perpetuity. The income from

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

such invested assets, including realized and unrealized gains, is generally available to support the activities of the Organization. Donors may also restrict all or part of the income and/or appreciation from these investments to permanently restricted net assets, resulting in increases/decreases to these net assets. There were no permanently restricted net assets as of December 31, 2013 and 2012.

#### **Contributions**

Contributions, including unconditional promises to give, are recognized as revenues in the period the promise is received. Conditional promises to give are not recognized until they become unconditional; that is when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value at the date of contribution. Contributions to be received after one year are discounted at an appropriate rate commensurate with the risks involved. Amortization of the discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions.

Unrestricted contributions and grants are recorded as unrestricted revenue when received. All contributions are considered to be available for unrestricted use unless specifically restricted by the donor.

All donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

#### **Income Taxes**

The Internal Revenue Service and the California Franchise Tax Board have determined that the Organization is exempt from federal and state income taxes under Internal Revenue Code Section 501(c)(3) and the California Revenue and Taxation Code Section 23701(d). The Organization has evaluated its current tax positions as of December 31, 2013 and is not aware of any significant uncertain tax positions for which a reserve would be necessary. The Organization's tax returns are generally subject to examination by federal and state taxing authorities for three and four years, respectively after they are filed.

#### **Contributed Services**

Contributed services are reflected in the financial statements at the fair value of the services received only if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization.

#### **Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

#### Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all money market funds and other highly liquid investments with original maturities of three months or less when purchased to be cash equivalents.

#### Concentration of Credit Risk

At times, the Organization may have deposits in excess of federally insured limits. The risk is managed by maintaining all deposits in high quality financial institutions.

#### **Property and Equipment**

Property and equipment purchased by the Organization is recorded at cost. The Organization capitalizes all expenditures for property and equipment over \$1,000; the fair value of donated fixed assets is similarly capitalized. Depreciation is computed using the straight-line method over the estimated useful lives on the property and equipment or the related lease terms as follows:

Leasehold improvements Lesser of 10 years or lease term

Furniture and equipment 3-10 years

Library 5 years

Expenditures for major renewals and betterments that extend the useful lives of the property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred.

Management reviews long-lived assets for impairment when circumstances indicate the carrying amount of the asset may not be recoverable. Impairment is recognized if the sum of the undiscounted estimated future cash flows expected to result from the use of the asset is less than the carrying value. When an impairment loss is recognized, the asset's carrying value is reduced to its estimated fair value.

#### **Functional Allocation of Expenses**

The costs of providing various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### Reclassifications

Certain accounts in the prior year's summarized information have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements.

#### **Subsequent Events**

The Organization has evaluated subsequent events and has concluded that as of April 25, 2014 the date that the financial statements were available to be issued, there were no significant subsequent events to disclose.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

## **NOTE 3: INVESTMENTS**

Investments consisted of the following at December 31:

	<u>2013</u>	<u>2012</u>
Mutual funds and ETFs	\$ 322,773	\$ 361,122
Fixed income	19,891	10,050
Equities	_156,700	_153,068
Total	\$ 499,364	\$ 524,240

#### **NOTE 4: FAIR VALUE MEASUREMENTS**

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The Organization determines the fair values of its assets and liabilities based on a fair value hierarchy that includes three levels of inputs that may be used to measure fair value.

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets
  or liabilities that the Organization has the ability to access at the measurement date.
  An active market is a market in which transactions occur with sufficient frequency
  and volume to provide pricing information on an ongoing basis.
- Level 2 inputs are inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the assets or liability. Unobservable inputs reflect the Organization's own assumptions about the assumptions market participants would use in pricing the asset or liability.

Fair values of assets measured on recurring basis are as follows:

	Level 1	Level 2	Total
Mutual funds and ETFs:			
Fixed income and other	\$ 12,437	\$ -	\$ 12,437
Domestic equities	272,919	_	272,919
International	37,417	-	37,417
Fixed income:			•
Banking and other	9,772	10,119	19,891
Equities:		ŕ	,
Consumer	18,323		18,323
Energy	8,640		8,640
Financial services	40,376		40,376
Telecommunications	9,477	-	9,477
Information technology	21,615		21,615
Health care	16,833	-	16,833
Industrials	26,624	-	26,624
Real estate	<u>14,812</u>	-	14,812
Total	<u>\$ 489,245</u>	<u>\$ 10,119</u>	\$ 499,364

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

## NOTE 5: PLEDGES AND GRANTS RECEIVABLE

Pledges and grants receivable were as follows as of December 31, 2013:

	<b>Grants</b>	<u>Pledges</u>	<u>Total</u>
Due within 1 year - current	\$ 737,810	\$ 11,245	\$ 749,055
Due within 2 years – non current	<u>151,000</u>	10,300	<u>161,300</u>
Total	\$ 888,810	\$ 21,545	\$ 910,355

The Organization considers all pledges and grants receivable to be fully collectible at December 31, 2013. Accordingly, no allowance for doubtful accounts was deemed necessary. If amounts become uncollectible, they are charged to expense in the period in which that determination is made.

### NOTE 6: PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

	<u>2013</u>	<u>2012</u>
Furniture and equipment	\$ 65,280	\$ 57,118
Leasehold improvements	268,338	268,338
Library	5,000	5,000
Less accumulated depreciation	(259,290)	(152,889)
Total	<u>\$ 79,328</u>	<u>\$ 177,567</u>

During the year the Organization updated its estimate of the useful life of certain leasehold improvements which increased the amount of depreciation expense for the year.

#### NOTE 7: LINE OF CREDIT

As of December 31, 2013, the Organization had a \$100,000 unsecured line of credit with a local bank to be drawn down as needed, with interest of 10.25%. There was no outstanding balance on the line of credit as of December 31, 2013 or 2012.

#### **NOTE 8: COMMITMENTS**

#### **Operating Leases**

The Organization is party to a two leases for office space in Berkeley, California which expire in April 2014 and April 2019 respectively. Future minimum operating lease payments are as follows for the years ending December 31:

2014	\$ 111,034
2015	110,400
2016	121,600
2017	126,800
2018	131,600
Thereafter	44,400
Total	<u>\$ 645,834</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

Rent for the years ended December 31, 2013 and 2012 was \$149,308 and \$136,733, respectively.

#### **NOTE 9: CONTINGENCIES**

Grant awards require the fulfillment of certain conditions as set forth in the instrument of grant. Failure to fulfill the conditions could result in the return of the funds to the grantors. The Organization deems this contingency remote since by accepting the grants and their terms, it has accommodated the objectives of the Organization to the provisions of the grants. The Organization's management is of the opinion that the Organization has complied with the terms of all grants.

#### NOTE 10: TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets were available as follows as of December 31:

	<u>2013</u>		<u>2012</u>
Africa	\$ 392,241	\$	58,542
China	292,782		318,694
International Day of Action for Rivers	24,500		6,000
Latin America	255,720		175,302
Policy	56,500		50,014
Grants to Others	16,000		22,000
Southeast Asia	313,187		526,438
South Asia	106,000		38,128
World Heritage	9,000		_
Future Operations	500,000	_	570,000
Total	\$ 1,965,930	<u>\$ 1</u>	,765,118

Temporarily restricted net assets were released from donor restriction by incurring expenses satisfying the purposes specified by donors as follows during the year ended December 31:

		<u>2013</u>		<u>2012</u>
Africa	\$	183,777	\$	132,098
China		285,912		262,379
International Day of Action for Rivers		7,499		6,000
Latin America		263,319		247,589
Policy		122,974		64,703
Grants to Others		6,000		83,276
Solutions		_		108,708
Southeast Asia		295,752		395,153
South Asia		107,128		59,371
Brower tenant improvements		*		18,257
Future Operations	_	450,000		640,804
Total	<u>\$</u>	1,722,361	\$ 2	2,018,338

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

#### **NOTE 11: SPECIAL EVENT**

The Organization held an event called Rendezvous for Rivers as part of its fundraising activities. Activity related to the event was as follows during the year ended December 31:

		<u>2013</u>	<u>2012</u>
Contributions	\$	5,324	\$ 53,920
Admission		9,960	6,030
Auction sales			 3,950
Special event revenue		15,284	63,900
Less: cost of direct benefits to donors		(6,640)	 (12,072)
Special event, net	<u>\$</u>	8,644	\$ 51,828

#### **NOTE 12: IN-KIND CONTRIBUTIONS**

In-kind contributions include the following for the year ended December 31:

	<u>2013</u>		<u>2012</u>
Legal services	\$ 25,685	\$	-
Supplies	428	_	3,287
Total	<u>\$ 26,113</u>	<u>\$</u>	3,287

Donated legal services consisted of lease review and support of the Organization's regionalization efforts. The Organization estimated the value of such donated services on the following basis for the year ended December 31, 2013.

	<u>Hours</u>	Average Value
Legal services	50	\$ 513 per hr.

#### **NOTE 13: RETIREMENT BENEFITS**

The Organization has established a 401(k) retirement plan. All US-paid employees are eligible to participate following completion of their introductory period and 250 hours of employment. The Organization contributes matching funds of employees' contributions, up to \$500 per employee, if budgetary constraints allow. Employees begin vesting after two years of service and are fully vested after four years of service. The Organization made no contribution to the plan during the years ended December 31, 2012 and 2013.

#### **NOTE 14: CONCENTRATIONS**

## Pledges and Grants Receivable

Pledges and Grant Receivable consist of amounts due from other nonprofit organizations and individuals. As of December 31, 2013 approximately 51% of pledges and grants receivables are from two sources.

#### Support

For the year ended December 31, 2013 approximately 48% of total support received during the year came from a single funder. A significant reduction in the level of this support, if this were to occur, may have an effect on the Organization's program and activities.

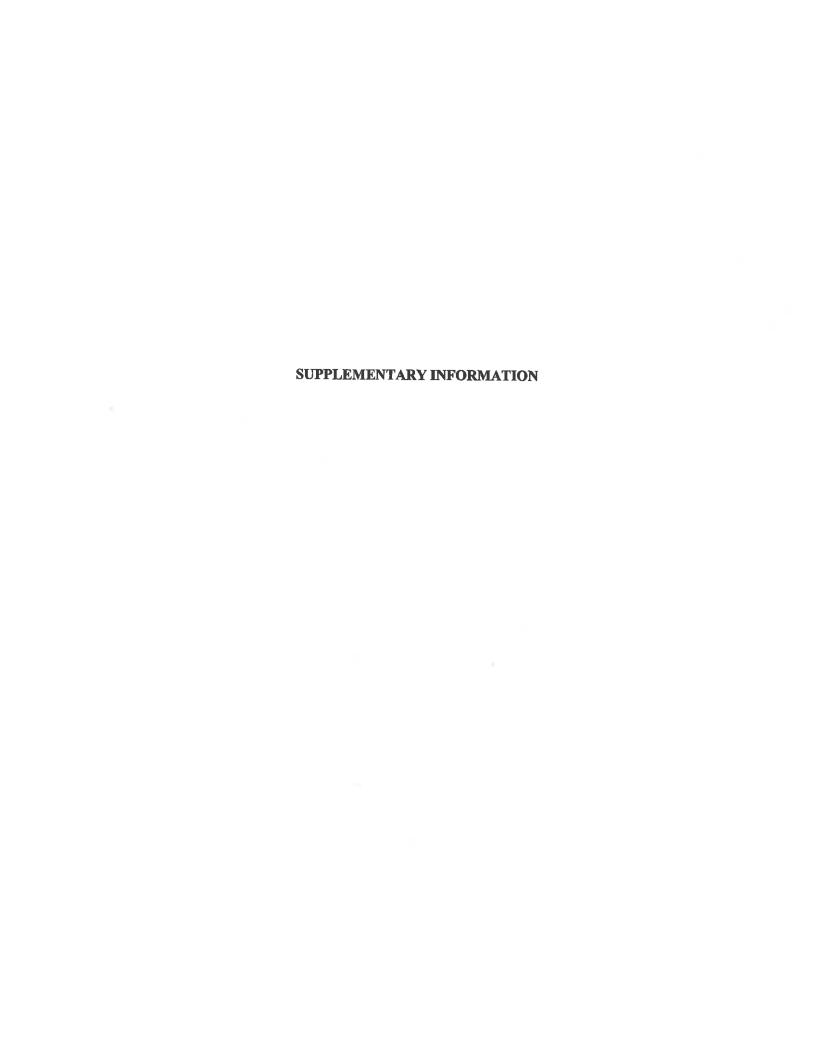
## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012

## NOTE 15: RELATIONSHIP BETWEEN IRN AND FIR

FIR was formed as a supporting organization for IRN; 60% of the members of the Board of Directors of FIR are members of the IRN Board of Directors. IRN performs pro bono accounting and management services for FIR, and both Organizations occupy the same offices.

The following transactions were eliminated in the consolidation of the financial statements of IRN and FIR during the years ended December 31:

 $\frac{2013}{\text{Grants received from and made by FIR to IRN}} \qquad \frac{2013}{\$ 92,081} \qquad \frac{\$ 106,722}{\$ 106,722}$ 





Dedicated to Nonprofit Organizations

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### INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

Board of Directors International Rivers Network and Fund for International Rivers Berkeley, California

Our report on our audits of the basic financial statements of International Rivers Network and Fund for International Rivers as of December 31, 2013 and 2012 appears on pages 1 and 2. We conducted our audits in accordance with auditing standards generally accepted in the United States of America for the purpose of forming an opinion on the basic financial statements taken as a whole. The individual statements of financial position, activities and cash flows are presented for additional analysis and are not required parts of the consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, are fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Certified Public Accountants

Oakland, California

April 25, 2014

## **International Rivers Network**

## Statement of Financial Position December 31, 2013 and 2012

### Assets

Assets				
		2013		2012
Current Assets				
Cash and cash equivalents	\$	1,366,349	\$	709,360
Certificates of deposit		300,941		300,406
Accounts receivable		2,228		49,620
Pledges and grants receivable (Note 5)		749,055		699,060
Prepaid expenses		62,831		16,927
Total current assets		2,481,404		1,775,373
Pledges and grants receivable - non current (Note 5)		161,300		200,000
Property and equipment, net (Note 6)		79,328		177,567
Deposits	_	<b>39,7</b> 71		12,591
Total Assets	\$	2,761,803	\$	2,165,531
Liabilities and Net Assets				
Current Liabilities				
Accounts payable and accrued expenses	\$	27.076	\$	24 170
Accrued vacation and sabbatical	J)	27,976	Þ	34,178
Grants payable		117,936		143,846
Total Liabilities	_	145 012		24,000
Total Liabilities		145,912	_	202,024
Commitments and Contingencies (Notes 8 and 9)				
Net Assets				
Unrestricted				
Undesignated		219,961		198,389
Board-designated reserve		430,000		170,507
Total unrestricted net assets		649,961	_	198,389
Temporarily restricted (Note 10)		1,965,930		1,765,118
Total Net Assets		2,615,891		1,963,507
		,,		-,500,007
Total Liabilities and Net Assets	\$	2,761,803	\$	2,165,531

International Rivers Network

Statement of Activities For the Years Ended December 31, 2013 and 2012

	Total		\$ 952,783	251.478	51,828	3.287	1,259,376	<b> </b> 	269'9	2,556	11.574	20,827		•	1,280,203		1.736.330	327,131	266,574	2,330,035	(1,049,832)	3,013,339	\$ 1,963,507
2012	l emporarily Restricted		\$ 952,783	19,075	•		971,858							(2,018,338)	(1,046,480)						(1,046,480)	2,811,598	\$ 1,765,118 \$
	Unrestricted		€>	232,403	51,828	3,287	287,518		6,697	2,556	11,574	20,827		2,018,338	2,326,683		1,736,330	327,131	266,574	2,330,035	(3,352)	201,741	\$ 198,389
	Total		\$ 2,719,859	215,446	8,644	26,113	2,970,062		8,475	5,175	5,428	19,078		•	2,989,140		1,688,240	340,845	307,671	2,336,756	652,384	1,963,507	\$ 2,615,891
2013	Restricted		\$ 1,877,778	45,395			1,923,173							(1,722,361)	200,812						200,812	1,765,118	\$ 1,965,930
	Unrestricted		\$ 842,081	170,051	8,644	26,113	1,046,889		8,475	5,175	5,428	19,078		1,722,361	2,788,328		1,688,240	340,845	307,671	2,336,756	451,572	198,389	\$ 649,961
		Support and Revenue Support	Foundation and corporate grants	Donations	Special events, net (Note 11)	In-kind contributions (Note 12)	Total support	Revenue	Contract revenue	Interest	Miscellaneous	Total revenue	Net assets released from donor	restriction (Note 10)	Total support and revenue	Expenses	Program	General and administrative	Fundraising	Total expenses	Change in net assets	Net Assets, beginning of year	Net Assets, end of year

See Notes to the Financial Statements

## **International Rivers Network**

# Statement of Cash Flows For the Years Ended December 31, 2013 and 2012

		2013	2012
Cash flows from operating activities			
Change in net assets	\$	652,384	\$ (1,049,832)
Adjustments to reconcile change in net		•	· (-,,,
assets to cash (used) provided by operating activities:			
Depreciation expense		112,956	40,896
Changes in assets and liabilities:		,	10,020
Accounts receivable		47,392	(41,205)
Pledges and grants receivable		(11,295)	287,686
Prepaid expenses		(45,904)	837
Deposits		(27,180)	(1,633)
Accounts payable and accrued expenses		(6,202)	13,654
Accrued vacation and sabbatical		(25,910)	(4,202)
Payroll taxes due		-	(20,572)
Grants payable		(24,000)	20,000
Net cash provided (used) by operating activities		672,241	(754,371)
Cash flows from investing activities			
Purchase of property and equipment		(14,717)	(8,364)
Purchase of certificates of deposit		(535)	(300,406)
Net cash used by investing activities		(15,252)	(308,770)
Change in cash and cash equivalents		656,989	(1,063,141)
Cash and cash equivalents, beginning of year		709,360	1,772,501
Cash and cash equivalents, end of year	_\$_	1,366,349	\$ 709,360

International Rivers Network

Statement of Functional Expenses For the Years Ended December 31, 2013 and 2012

				2013							2012	2		
		Program Activities	ctivities	-	Supportin	Supporting Activities	1	Progra	Program Activities	_		Supporting	Supporting Activities	
				Total	General and						Total	General and		
	Comm	unications	Communications Campaigns	Program	Administrative	Fundraising	g Total	Communications	ons Campaigns	aigns	Program	Administrative	Fundraising	Total
Salaries	69	97,684	\$ 779,644	\$ 877,328	\$ 192,613	\$ 172,134	4 \$ 1.242.075	\$ 79.866	69	805.617	885 483	210 578	305 306	1 360 367
Employee benefits		7,975	80,035	88,010	20,908	16,98	•	8.037	,	13.130	101 167		•	÷ •
Payroli taxes		8,293	49,763	58,056	16,523	15,361		6,530		61.048	67.578	18.938	13.217	132,002
Total personnel		113,952	909,442	1,023,394	230,044	204,484	1,4	94,433	2	959,795	1,054,228	262,599	195,875	1.5
									   	!   				
Grants			47,399.	47,399.	ii.		- 47,399		11	13,520	113,520	100	i	113.520
Legal fees		1,125	8,896	10,021	3,594		13,615		-	15,899	15,899	17	unt	15,899
Accounting fees					20,652		20,652			1,768	1,768	19.804	.1.	21.572
Other fees for service		11,349	159,753	171,102	869'8	16,761	-	7,812	1	60,410	168,222	2,284	15,701	186.207
Advertising and promotion		9	1,337	1,343	410	1,61		-		168	177	733	1,019	1.929
Supplies		845	14,820	15,665	2,753	1,78.		1,739		1,710	23,449	3,609	2,925	
Telephone		308	9,410	9,718	1,257	482		250		0,308	10,558	1,115	593	
Postage and shipping		12,702	5,423	18,125	513	13,532	2 32,170	4,152		5,910	10,062	295	4,325	14.682
Equipment rental and maint.		91	1,708	1,799	2,588	275		165		2,887	3,052	1,975	338	5,365
Copy and printing		12,268	14,535	26,803	587	17,698	•	11,137		22,955	34,092	238	12,072	46.402
Information technology		520	3,580	4,100	553	570		300		3,593	3,893	616	469	4.978
Occupancy		10,181	107,883	118,064	18,177	17,354		7,089	-	98,633	105,722	21,119	15,646	142,487
ravel and meals		1,260	104,162	105,422	2,117	7,627		727		07,847	108,074	1,130	2,808	112,012
Conferences and meetings		1,490	26,790	28,280	793	99		36	3.	33,564	33,662	578	1,076	35,316
Insurance		155	1,275	1,430	2,875	27.		105		1,146	1,251	2,685	216	4.152
Dues, licenses, bank fees		7,618	12,486	20,104	2,987	8,474		5,553		9,748	15,301	1,767	8,757	25,825
Depreciation		9,201	72,302	81,503	15,498	15,955	5 112,956	2,087		28,894	30,981	5,631	4.284	40 896
Professional fees, in-kind				100	25,685	N)	25,685				9	•	•	
Supplies, in-kind		428		428	88		- 428			1,077	1,077	1	,	1.077
Interest				•	26	70	26				iti	591		165
Staff Training		- 1	3,462	·			1	75	اہ	1,263	1,342	362	470	2,174
Total expenses		183,577	\$ 1,504,663	\$ 1,688,240	\$ 340,845	\$ 307,671	1 \$ 2,336,756	\$ 135,235	\$ 1,601,095	1,095	1,736,330	\$ 327,131	\$ 266,574	\$ 2,33
			!										1	

## **Fund for International Rivers**

## Statement of Financial Position December 31, 2013 and 2012

#### Assets

	 2013		2012
Cash and cash equivalents	\$ 29,004	\$	19,862
Investments (Note 3)	499,364	·	524,240
Total Assets	\$ 528,368	\$	544,102
Liabilities and Net Assets			
Liabilities	\$ 2	\$	9
Unrestricted net assets	528,368		544,102
Total Liabilities and Net Assets	\$ 528,368	\$	544,102

## **Fund for International Rivers**

# Statement of Activities For the Years Ended December 31, 2013 and 2012

	2013		2012
Support and Revenue			 
Donations	\$		\$ 400,353
Interest		17,343	14,570
Realized gains		16,608	3,697
Unrealized gains		50,308	18,785
Other income		87	-
Total support and revenue		84,346	437,405
Expenses			
Grants to International Rivers Network		92,081	106,722
Supporting expenses			
Accounting		2,500	1,924
Investment management		5,470	4,986
Dues, licenses, other fees		29	 67
Total expenses		100,080	113,699
Change in net assets		(15,734)	 323,706
Net Assets, beginning of year		544,102	 220,396
Net Assets, end of year	_\$_	528,368	\$ 544,102

## **Fund for International Rivers**

# Statement of Cash Flows For the Years Ended December 31, 2013 and 2012

		2013	2012	
Cash flows from operating activities				
Change in net assets	\$	(15,734)	\$	323,706
Adjustments to reconcile change in net				
assets to cash (used) provided by operating activities:				
Donated investment securities		-		(229,757)
Realized gains		(16,608)		(3,697)
Unrealized gain		(50,308)		(18,785)
Net cash provided (used) by operating activities		(82,650)		71,467
Cash flows from investing activities				
Purchase of investments		(226,506)		(292,016)
Proceeds from the sale of investments		318,298		225,380
Net cash provided (used) by investing activities	$\equiv$	91,792		(66,636)
Change in cash and cash equivalents		9,142		4,831
				7,051
Cash and cash equivalents, beginning of year		19,862		15,031
Cash and cash equivalents, end of year	\$	29,004	\$	19,862